TULARE COUNTY ECONOMIC DEVELOPMENT CORPORATION

Board of Directors Meeting
Wednesday, December 24, 2025
8 – 9 a.m.

In-Person Meeting
309 W. Main St.
Suite 110
Visalia, CA 93291

MEETING CANCELED

TULARE COUNTY ECONOMIC DEVELOPMENT CORPORATION

Board of Directors

Past Chair
Brian Poochigian
City of Visalia

Chair
Amy Shuklian
County of Tulare

Vice Chair
Clayton Ipsen
True North Physician

Treasurer
Donnette Silva Carter
Tulare Chamber of Commerce

Secretary
Miguel Ramirez
Southern California Gas

Jey Lacey
Southern California Edison

Brent Calvin
College of Sequoias

Susan Gonzalez
Eagle Mountain Casino/Tule River Tribe

Timothy Haydock
Adventist Health

Rudy Mendoza
City of Woodlake

Jason Ridenour
City of Exeter

Kevin McPhaill
Bank of the Sierra

Justin Workman
Gallagher Insurance

Kuyler Crocker
City of Lindsay

Marc Mondell
City of Tulare

Nick Seals
Seals Construction, Inc.

Rob Taylor
Stafford's Chocolates

Benjamin Prado
City of Dinuba

Paul Boyer
City of Farmersville

Alexandra Martin
ValleyStrong Credit Union

Dianis Pimentel
Bank of America

TULARE COUNTY ECONOMIC DEVELOPMENT CORPORATION

Meeting Minutes for January 2026
TCEDC Board Meeting

Recommendation

That the TCEDC Board approve January 2026 meeting minutes and latest financial reporting.

Board Meeting Minutes

1. Call to Order

Meeting called to order at 8:07 a.m.

Attendance taken, quorum established.

Board Members Present: (14)
Amy Shuklian
Brian Poochigian
Donnette Silva Carter
Miguel Ramirez
Jey Lacey
Susan Gonzalez
Lauren Day
Rudy Mendoza
Jason Ridenour
Kuyler Crocker
Marc Mondell
Rob Taylor
Paul Boyer
Alexandra Martin

Board members absent: (7)
Clayton Ipsen
Brent Calvin
Kevin McPhaill
Justin Workman
Nick Seals
Benjamin Prado
Dianis Pimentel

Staff Present: (1)
Shawna Bryant

2. Public Comment
    - Shuklian provided introductions to the County CAO guest.

Maintain a High-Performance Economic Development Corporation

1. Governance & Leadership
    - Approval of October and November 2025 Minutes
    - Motion: Brian Poochigian
        - Second: Donnette Silva-Carter
        - Action: Passed
2. Fiscal Stewardship
    - Approval of October and November 2025 Financial Reports
    - Presented by Treasurer Donnette Silva-Carter.
    - Motion: Brian Poochigian
        - Second: Marc Mondell
        - Action: Passed
3. Presentation on TCEDC Future Direction by City Managers & County CAO
    - J. Britt (County CAO) presented recommendations regarding the future direction of TCEDC, including a memorandum outlining proposed next steps. He discussed shifting TCEDC's primary focus to industrial and commercial sectors that generate significant job creation, while retail and small-business support would continue through the County of Tulare Resource Management Agency (RMA). He also recommended forming a Technical Advisory Committee and engaging a consultant to develop a strategic plan for industrial corridor growth along State Routes 65, 99, and 198, including guidance on governance structure, CEO recruitment, and organizational planning.
    - M. Mondell provided a perspective on consultant engagement and emphasized the importance of aligning strategy development with realistic staffing and budget considerations.
    - L. Caviglia expressed interest in establishing a clear and updated organizational vision.
    - D. Jones clarified that an industrial focus would not exclude smaller cities from pursuing industrial development opportunities.
    - Verduzco Silva noted that Tulare County RMA continues to actively identify and prepare sites throughout the county to support business attraction and regional competitiveness.
    - P. Boyer emphasized the importance of ensuring smaller communities remain positioned to benefit from industrial growth and job creation.
    - M. Washam reaffirmed RMA's ongoing regional economic development efforts, including business recruitment, trade show participation, and coordination with local partners to support industrial, commercial, and retail opportunities.
    - J. Britt requested authorization for Tulare County RMA to work with a Technical Advisory Committee and prepare a consultant Request for Proposals (RFP), with TCEDC Board participation in consultant selection and strategic input.

- Shuklian called for a motion to authorize Tulare County and RMA to proceed as outlined.
- Motion: Brian Poochigian
    - Second: Susan Gonzalez
    - Action: Passed

4. County CAO Support & Workspace to TCEDC
    - Discussion of CAO support & workspace to TCEDC
    - Discussion was held regarding a Memorandum of Understanding (MOU) for Tulare County RMA to provide temporary workspace and interim management oversight while TCEDC recruits a new CEO.
    - Motion to approve MOU with Tulare County / RMA: Brian Poochigian
        - Second: Donnette Silva-Carter
        - Action: Passed

Maximize Opportunities for Economic Growth & Job Creation

1. Project/Client Services & Marketing Report
    - Shawna Bryant presented the prospect report as of January 21, 2026, including active recruitment projects and ongoing business attraction efforts. Report only; no action taken.

Create a Globally Competitive Environment for Business

1. TCEDC Operations Report
    - Bryant provided operational updates, including:
    - Regional competition from markets such as Atlanta and Ohio
    - Participation in the California Jobs First initiative and 4C Manufacturing & Economic Development partnership
    - TCEDC will not host the 2026 Annual Economic Summit this fiscal year
    - Beacon Economics Economic Outlook Report estimated cost: $24,000
    - Report only; no action taken.

Announcements and Board Comments

1. TCEDC Discussion/Action Items:
    - Shuklian and D. Silva-Carter discussed the World Ag Expo scheduled for February 10–12, 2026, with 80+ countries expected to participate.
    - Verduzco Silva provided an update from the County of Tulare / RMA regarding Calgren's RNG facility grand opening and upcoming GROW Tulare County marketing materials.

Adjournment

- There being no further business to come before the Board, the Chair adjourned the meeting at 9:08 a.m. Next meeting to be held on Wednesday, February 25, 2026, at 8 a.m.

Management Report

Tulare County Economic Development Corp.
For the period ended December 31, 2025

TULARE COUNTY ECONOMIC DEVELOPMENT CORPORATION

Prepared on
January 23, 2026

For management use only

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Balance Sheets (Accrual)

As of December 31, 2025

			Total
	As of Dec 31, 2025	As of Nov 30, 2025 (PP)	Change
ASSETS			
Current Assets			
Bank Accounts			
Mechanics Bank Checking (6024)	39,986.90	49,957.12	-9,970.22
Petty Cash	120.24	120.24	0.00
Schwab Cash	14,707.73	12,517.45	2,190.28
Schwab Cash Money Fund - Treasury Oblig	4,147.37	4,147.37	0.00
Total Schwab Cash	**18,855.10**	**16,664.82**	**2,190.28**
Total Bank Accounts	**58,962.24**	**66,742.18**	**-7,779.94**
Accounts Receivable			
Accounts Receivable (A/R)	148,750.00	148,750.00	0.00
Total Accounts Receivable	**148,750.00**	**148,750.00**	**0.00**
Other Current Assets			
Employee Retention Credit Receivable	49,000.47	49,000.47	0.00
Foundation Expenses Advanced	24,106.48	23,606.48	500.00
Prepaid Expenses	38,604.90	44,975.40	-6,370.50
QuickBooks Tax Holding Account	0.00	696.69	-696.69
Schwab - Exchange Traded Funds	201,411.24	202,752.35	-1,341.11
Schwab - Mutual Funds	26,413.28	27,279.30	-866.02
Total Other Current Assets	**339,536.37**	**348,310.69**	**-8,774.32**
Total Current Assets	**547,248.61**	**563,802.87**	**-16,554.26**
Fixed Assets			
Accumulated Depreciation	-26,056.18	-25,957.35	-98.83
Office Equipment	27,657.55	27,657.55	0.00
Total Fixed Assets	**1,601.37**	**1,700.20**	**-98.83**
Other Assets			
Security Deposits	2,000.00	2,000.00	0.00
Total Other Assets	**2,000.00**	**2,000.00**	**0.00**
TOTAL ASSETS	**$550,849.98**	**$567,503.07**	**$ -16,653.09**
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
Accounts Payable (A/P)	3,821.56	2,014.04	1,807.52
Total Accounts Payable	**3,821.56**	**2,014.04**	**1,807.52**
Credit Cards			
Mechanics Bank Credit Card (9640)	610.61	680.61	-70.00
Total Credit Cards	**610.61**	**680.61**	**-70.00**

			Total
	As of Dec 31, 2025	As of Nov 30, 2025 (PP)	Change
Other Current Liabilities			
Beacon Economics Payable	30,000.00	30,000.00	0.00
Payroll Liabilities	0.00	0.00	0.00
Compensated Absences Pay	5,168.43	4,445.11	723.32
Total Payroll Liabilities	**5,168.43**	**4,445.11**	**723.32**
Payroll Tax Liabilities			
CA PIT / SDI	0.00	135.47	-135.47
Federal Taxes (941/944)	0.00	561.22	-561.22
Total Payroll Tax Liabilities	**0.00**	**696.69**	**-696.69**
Total Other Current Liabilities	**35,168.43**	**35,141.80**	**26.63**
Total Current Liabilities	**39,600.60**	**37,836.45**	**1,764.15**
Long-Term Liabilities			
EIDL SBA Loan	150,000.00	150,000.00	0.00
Total Long-Term Liabilities	**150,000.00**	**150,000.00**	**0.00**
Total Liabilities	**189,600.60**	**187,836.45**	**1,764.15**
Equity			
BIZ CAP Fund	100,000.00	100,000.00	0.00
Equipment Replacement Fund Designated	3,500.00	3,500.00	0.00
Loan Loss Reserve	200,000.00	200,000.00	0.00
Operating Reserve	230,000.00	230,000.00	0.00
Unrestricted Net Assets	-242,042.14	-242,042.14	0.00
Net Revenue	69,791.52	88,208.76	-18,417.24
Total Equity	**361,249.38**	**379,666.62**	**-18,417.24**
TOTAL LIABILITIES AND EQUITY	**$550,849.98**	**$567,503.07**	**$ -16,653.09**

Statement of Activity YTD (Accrual)

December 2025

			Total
	Dec 2025	Jul - Dec, 2025 (YTD)	% YTD
REVENUE			
Economic Development		221,666.67	
Foundation Management	500.00	3,000.00	16.67 %
Special Event Income	1,500.00	1,500.00	100.00 %
Total Revenue	**2,000.00**	**226,166.67**	**0.88 %**
GROSS PROFIT	**2,000.00**	**226,166.67**	**0.88 %**
EXPENDITURES			
Contract Services	3,700.00	23,550.00	15.71 %
Facilities & Equipment	1,954.39	12,949.26	15.09 %
Marketing & Recruitment	4,625.13	31,922.41	14.49 %
Payroll Expenses	9,381.04	85,679.14	10.95 %
Special Events		665.47	
Travel & Meetings		2,032.37	
Total Expenditures	**19,660.56**	**156,798.65**	**12.54 %**
NET OPERATING REVENUE	**-17,660.56**	**69,368.02**	**-25.46 %**
NET REVENUE	**$ -17,660.56**	**$69,368.02**	**-25.46 %**

A/R Aging Summary

As of December 31, 2025

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
7Points					1,500.00	1,500.00
AltSys Solar					1,500.00	1,500.00
City of Exeter					5,000.00	5,000.00
City of Lindsay					5,000.00	5,000.00
City of Porterville					35,000.00	35,000.00
Educational Employees Credit Union					1,500.00	1,500.00
Setton Farms					1,500.00	1,500.00
The City of Dinuba					20,000.00	20,000.00
The City of Farmersville					5,000.00	5,000.00
The City of Tulare					40,000.00	40,000.00
The City of Visalia					30,000.00	30,000.00
The Gas Company					2,750.00	2,750.00
Workforce Investment Board					0.00	0.00
TOTAL	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$148,750.00**	**$148,750.00**

A/P Aging Summary

As of December 31, 2025

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
Arthur J Gallagher & CO		1,485.00				1,485.00
DaShawna Bryant (v)			48.80	47.12		95.92
Franklin Templeton Investments	322.52		322.52	1,095.60		1,740.64
MBS Accountancy Corporation		250.00	250.00			500.00
TOTAL	**$322.52**	**$1,735.00**	**$621.32**	**$1,142.72**	**$0.00**	**$3,821.56**

Budget vs. Actuals 2025-2026 YTD

December 2025

	Total			
	Actual	Budget	over Budget	% of Budget
REVENUE				
Economic Development				
Private Sector Contribution		7,500.00	-7,500.00	
Public Sector Contribution		20,000.00	-20,000.00	
Total Economic Development		**27,500.00**	**-27,500.00**	
Foundation Management	500.00	500.00	0.00	100.00 %
Other Miscellaneous Revenue		4,391.00	-4,391.00	
Special Event Income	1,500.00	3,416.67	-1,916.67	43.90 %
Total Revenue	**2,000.00**	**35,807.67**	**-33,807.67**	**5.59 %**
GROSS PROFIT	**2,000.00**	**35,807.67**	**-33,807.67**	**5.59 %**
EXPENDITURES				
Bank Charges & Fees		83.33	-83.33	
Business Expenses		724.33	-724.33	
Taxes & Licenses		166.67	-166.67	
Total Business Expenses		**891.00**	**-891.00**	
Contract Services				
Accounting	1,200.00	1,250.00	-50.00	96.00 %
Legal Services		250.00	-250.00	
Subcontractors	2,500.00	2,500.00	0.00	100.00 %
Total Contract Services	**3,700.00**	**4,000.00**	**-300.00**	**92.50 %**
Facilities & Equipment				
Equipment & Software Purchases	1,332.98	1,280.33	52.65	104.11 %
Equipment Rental	30.90	261.33	-230.43	11.82 %
Insurance	261.34	258.33	3.01	101.17 %
Membership Dues & subscriptions	54.17	66.67	-12.50	81.25 %
Office Supplies		183.33	-183.33	
Rent & Lease	125.00	125.00	0.00	100.00 %
Telephone	150.00	325.00	-175.00	46.15 %
Total Facilities & Equipment	**1,954.39**	**2,499.99**	**-545.60**	**78.18 %**
Marketing & Recruitment	4,625.13	6,250.00	-1,624.87	74.00 %
Payroll Expenses				
Employee Benefits	1,508.12		1,508.12	
Processing Fees	98.00		98.00	
Retirement	161.26		161.26	
Taxes	541.05		541.05	
Wages	7,072.61	18,750.00	-11,677.39	37.72 %
Total Payroll Expenses	**9,381.04**	**18,750.00**	**-9,368.96**	**50.03 %**

	Total			
	Actual	Budget	over Budget	% of Budget
Special Events		2,083.33	-2,083.33	
Travel & Meetings		1,250.00	-1,250.00	
Total Expenditures	**19,660.56**	**35,807.65**	**-16,147.09**	**54.91 %**
NET OPERATING REVENUE	**-17,660.56**	**0.02**	**-17,660.58**	**-88,302,800.00 %**
NET REVENUE	**$ -17,660.56**	**$0.02**	**$ -17,660.58**	**-88,302,800.00 %**

Management Report

Tulare County Economic Development Corp.
For the period ended January 31, 2026

TULARE COUNTY ECONOMIC DEVELOPMENT CORPORATION

Prepared on
February 5, 2026

For management use only

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Balance Sheets (Accrual)

As of January 31, 2026

			Total
	As of Jan 31, 2026	As of Dec 31, 2025 (PP)	Change
ASSETS			
Current Assets			
Bank Accounts			
Mechanics Bank Checking (6024)	31,292.40	39,986.90	-8,694.50
Petty Cash	120.24	120.24	0.00
Schwab Cash	14,439.74	14,707.73	-267.99
Schwab Cash Money Fund - Treasury Oblig	4,147.37	4,147.37	0.00
Total Schwab Cash	**18,587.11**	**18,855.10**	**-267.99**
Total Bank Accounts	**49,999.75**	**58,962.24**	**-8,962.49**
Accounts Receivable			
Accounts Receivable (A/R)	178,750.00	148,750.00	30,000.00
Total Accounts Receivable	**178,750.00**	**148,750.00**	**30,000.00**
Other Current Assets			
Employee Retention Credit Receivable	49,000.47	49,000.47	0.00
Foundation Expenses Advanced	24,606.48	24,106.48	500.00
Prepaid Expenses	31,993.27	38,604.90	-6,611.63
QuickBooks Tax Holding Account	209.64	0.00	209.64
Schwab - Exchange Traded Funds	206,851.17	201,411.24	5,439.93
Schwab - Mutual Funds	27,010.07	26,413.28	596.79
Total Other Current Assets	**339,671.10**	**339,536.37**	**134.73**
Total Current Assets	**568,420.85**	**547,248.61**	**21,172.24**
Fixed Assets			
Accumulated Depreciation	-26,155.01	-26,056.18	-98.83
Office Equipment	27,657.55	27,657.55	0.00
Total Fixed Assets	**1,502.54**	**1,601.37**	**-98.83**
Other Assets			
Security Deposits	2,000.00	2,000.00	0.00
Total Other Assets	**2,000.00**	**2,000.00**	**0.00**
TOTAL ASSETS	**$571,923.39**	**$550,849.98**	**$21,073.41**
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
Accounts Payable (A/P)	4,439.38	4,071.56	367.82
Total Accounts Payable	**4,439.38**	**4,071.56**	**367.82**
Credit Cards			
Mechanics Bank Credit Card (9640)	165.23	610.61	-445.38
Total Credit Cards	**165.23**	**610.61**	**-445.38**

			Total
	As of Jan 31, 2026	As of Dec 31, 2025 (PP)	Change
Other Current Liabilities			
Beacon Economics Payable	30,000.00	30,000.00	0.00
Payroll Liabilities	0.00	0.00	0.00
Compensated Absences Pay	5,168.43	5,168.43	0.00
Total Payroll Liabilities	**5,168.43**	**5,168.43**	**0.00**
Payroll Tax Liabilities			
CA SUI / ETT	209.64	0.00	209.64
Total Payroll Tax Liabilities	**209.64**	**0.00**	**209.64**
Total Other Current Liabilities	**35,378.07**	**35,168.43**	**209.64**
Total Current Liabilities	**39,982.68**	**39,850.60**	**132.08**
Long-Term Liabilities			
EIDL SBA Loan	150,000.00	150,000.00	0.00
Total Long-Term Liabilities	**150,000.00**	**150,000.00**	**0.00**
Total Liabilities	**189,982.68**	**189,850.60**	**132.08**
Equity			
BIZ CAP Fund	100,000.00	100,000.00	0.00
Equipment Replacement Fund Designated	3,500.00	3,500.00	0.00
Loan Loss Reserve	200,000.00	200,000.00	0.00
Operating Reserve	230,000.00	230,000.00	0.00
Unrestricted Net Assets	-242,042.14	-242,042.14	0.00
Net Revenue	90,482.85	69,541.52	20,941.33
Total Equity	**381,940.71**	**360,999.38**	**20,941.33**
TOTAL LIABILITIES AND EQUITY	**$571,923.39**	**$550,849.98**	**$21,073.41**

Statement of Activity YTD (Accrual)

January 2026

	Total		
	Jan 2026	Jul 2025 - Jan 2026 (YTD)	% YTD
REVENUE			
Economic Development	30,000.00	251,666.67	11.92 %
Foundation Management	500.00	3,500.00	14.29 %
Special Event Income		1,500.00	
Total Revenue	**30,500.00**	**256,666.67**	**11.88 %**
GROSS PROFIT	**30,500.00**	**256,666.67**	**11.88 %**
EXPENDITURES			
Contract Services	3,700.00	27,500.00	13.45 %
Facilities & Equipment	1,334.20	14,283.46	9.34 %
Marketing & Recruitment	3,166.66	35,089.07	9.02 %
Payroll Expenses	6,341.41	92,020.55	6.89 %
Special Events		665.47	
Travel & Meetings	45.30	2,077.67	2.18 %
Total Expenditures	**14,587.57**	**171,636.22**	**8.50 %**
NET OPERATING REVENUE	**15,912.43**	**85,030.45**	**18.71 %**
NET REVENUE	**$15,912.43**	**$85,030.45**	**18.71 %**

A/R Aging Summary

As of January 31, 2026

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
7Points					1,500.00	1,500.00
AltSys Solar					1,500.00	1,500.00
City of Exeter					5,000.00	5,000.00
City of Lindsay					5,000.00	5,000.00
City of Porterville					35,000.00	35,000.00
Educational Employees Credit Union					1,500.00	1,500.00
Setton Farms					1,500.00	1,500.00
The City of Dinuba					20,000.00	20,000.00
The City of Farmersville					5,000.00	5,000.00
The City of Tulare					40,000.00	40,000.00
The City of Visalia	30,000.00				30,000.00	60,000.00
The Gas Company					2,750.00	2,750.00
Workforce Investment Board					0.00	0.00
TOTAL	**$30,000.00**	**$0.00**	**$0.00**	**$0.00**	**$148,750.00**	**$178,750.00**

A/P Aging Summary

As of January 31, 2026

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
Arthur J Gallagher & CO				1,485.00		1,485.00
DaShawna Bryant (v)		45.30		48.80	47.12	141.22
Franklin Templeton Investments	322.52		322.52	322.52	1,095.60	2,063.16
MBS Accountancy Corporation		250.00	250.00	250.00		750.00
TOTAL	**$322.52**	**$295.30**	**$572.52**	**$2,106.32**	**$1,142.72**	**$4,439.38**

Budget vs. Actuals 2025-2026 YTD

July 2025 - January 2026

	Total			
	Actual	Budget	over Budget	% of Budget
REVENUE				
Economic Development				
Private Sector Contribution		22,500.00	-22,500.00	
Public Sector Contribution	251,666.67	60,000.00	191,666.67	419.44 %
Total Economic Development	**251,666.67**	**82,500.00**	**169,166.67**	**305.05 %**
Foundation Management	3,500.00	1,500.00	2,000.00	233.33 %
Other Miscellaneous Revenue		13,173.00	-13,173.00	
Special Event Income	1,500.00	10,250.01	-8,750.01	14.63 %
Total Revenue	**256,666.67**	**107,423.01**	**149,243.66**	**238.93 %**
GROSS PROFIT	**256,666.67**	**107,423.01**	**149,243.66**	**238.93 %**
EXPENDITURES				
Bank Charges & Fees		249.99	-249.99	
Business Expenses		2,172.99	-2,172.99	
Taxes & Licenses		500.01	-500.01	
Total Business Expenses		**2,673.00**	**-2,673.00**	
Contract Services				
Accounting	10,000.00	3,750.00	6,250.00	266.67 %
Legal Services		750.00	-750.00	
Subcontractors	17,500.00	7,500.00	10,000.00	233.33 %
Total Contract Services	**27,500.00**	**12,000.00**	**15,500.00**	**229.17 %**
Facilities & Equipment				
Equipment & Software Purchases	7,007.34	3,840.99	3,166.35	182.44 %
Equipment Rental	274.50	783.99	-509.49	35.01 %
Insurance	2,296.46	774.99	1,521.47	296.32 %
Membership Dues & subscriptions	595.18	200.01	395.17	297.58 %
Office Supplies	365.00	549.99	-184.99	66.36 %
Rent & Lease	875.00	375.00	500.00	233.33 %
Telephone	2,869.98	975.00	1,894.98	294.36 %
Total Facilities & Equipment	**14,283.46**	**7,499.97**	**6,783.49**	**190.45 %**
Marketing & Recruitment	35,089.07	18,750.00	16,339.07	187.14 %
Payroll Expenses				
Employee Benefits	-2,178.61		-2,178.61	
Processing Fees	716.00		716.00	
Retirement	2,403.65		2,403.65	
Taxes	6,645.43		6,645.43	
Wages	84,128.08	56,250.00	27,878.08	149.56 %
Workers Comp	306.00		306.00	

	Total			
	Actual	Budget	over Budget	% of Budget
Total Payroll Expenses	**92,020.55**	**56,250.00**	**35,770.55**	**163.59 %**
Special Events	665.47	6,249.99	-5,584.52	10.65 %
Travel & Meetings	2,077.67	3,750.00	-1,672.33	55.40 %
Total Expenditures	**171,636.22**	**107,422.95**	**64,213.27**	**159.78 %**
NET OPERATING REVENUE	**85,030.45**	**0.06**	**85,030.39**	**141,717,416.67 %**
NET REVENUE	**$85,030.45**	**$0.06**	**$85,030.39**	**141,717,416.67 %**